Course: MBA

Sub Code: 18MBA302D

3rd Semester Regular/Back Examination: 2022-23 SUBJECT: Pricing and Revenue Management BRANCH(S): BA,GM,MBA,RM

> Time: 3 Hour Max Marks: 100 Q. Code: L353

Answer Question No.1 (Part-1) which is compulsory, any eight from Part-II and any two from Part-III.

The figures in the right-hand margin indicate marks.

#### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What do you mean by mark-up pricing?
- b) Why companies price their products with odd figures like Rs 99, Rs 149 and Rs 399?
- c) What do you understand by price-demand relationship for a product?
- d) What options a company generally have for increasing the revenue?
- e) Why discounts and allowances are given in stead of reducing the price?
- f) Write briefly about skimming the price.
- g) What do you mean by perfect competition?
- h) What is the advantage of bundle pricing to both seller and buyer?
- i) How economy of scale plays important role in pricing a product?
- j) Why differential pricing method is adopted by in Airlines and Hotel industries?

### Part-II

- a) Explain the relationship among price, average revenue and marginal revenue in a situation with perfectly elastic demand.
- b) Explain dynamic pricing concept with suitable examples.
- c) A perfectly competitive firm earns only normal profits in the long run. Explain the cause with example.
- d) Street food venders sell homogenous product with little or no variation in product and consumer. Do you agree it as similar to perfect competition. Justify.
- e) Given, variable cost of a product per unit= Rs 10, Fixed cost = Rs 400000, expected unit sales=40000. Compute the sales price with mark-up profit of 20%.
- f) Explain briefly about two alternative strategies of a monopoly seller.

- g) Explain the variable pricing in service sector taking example of booking rooms in hotels having demand throughout the year.
- h) Explain the economic inefficiency in monopoly market situation.
- i) Explain the relationship between bid price and opportunity cost.
- j) Explain any two price adjustment strategies preferred by sellers to reward the consumers.
- **k)** Scale of operation plays a pivotal role in between revenue and price. Justify.
- I) How can you assess the revenue opportunity before opening a new restaurant on Korean food in Bhubaneswar city. Give your points.

### Part-III Only Long Answer Type Questions (Answer Any Two out of Four)

- Analyze critically the features of perfect competitive situation and submit views for maximizing revenue. (16)
- Q4 Summarize various steps of pricing process giving suitable (16) recommendation to increase profit through more revenue generation.
- Q5 Draw and evaluate the Break-even point concept and justify its importance in guiding sellers to generate profit as well as revenue. (16)
- Q6 Describe the revenue management practices by Airlines Industries to (16) generate revenue through maximizing the capacity utilization.

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> Time: 3 Hour Max Marks: 100 Q. Code: L353

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Course: MBA

Sub\_Code: 18MBA304D

3<sup>RD</sup> Semester Regular/Back Examination: 2022-23 SUBJECT : Sales and Operations Planning BRANCH(S): BA,GM,MBA,RM

> Time: 3 Hour Max Marks: 100 Q.Code: L555

Answer Question No.1 (Part-1) which is compulsory, any eight from Part-II and any two

from Part-III.

The figures in the right hand margin indicate marks.

#### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What are the ingredients of Sales and Operations Planning?
- b) What are the outputs of aggregate planning?
- c) Distinguish between internal operations and service operations.
- d) How to calculate critical ratio.
- e) Explain the term Lateness and tardiness.
- f) Explain the functions of MPS.
- g) Explain the concept of capacity Utilization.
- h) What do you mean by adjustable capacity and peak capacity?
- i) How theory of Constraint is used in sales and operation planning?
- j) What is theory of Constraint? What are its objectives.

#### Part-II

- a) What are the factors affecting demand forecast? Explain.
- b) Explain the need and characteristics of forecasting.
- c) Explain the need for operation planning.
- d) What do you mean by aggregate planning? Explain its basic objectives and characteristics.
- e) What are the different measures of capacity? Explain.
- f) Write short notes on the aggregate planning process.
- g) What are the different phases of Operation planning and control.
- h) How ERP is used in operation planning and Control. Explain.
- i) What are the different types of strategies are used in aggregate planning? Which strategy is beneficial to the organization.
- j) What is scheduling? Explain its types and activities.
- **k)** What is service operation management? Explain the role of service managers in service operations.

A machine can produce 1,50,000 good components per year. The operations on the machine takes 2 minutes for producing a component. The data on the past life of the machine shows it produce 5% defectives on an average. How many such machines should be required ,if each one has a capacity of 2500 hours per year

# Part-III Only Long Answer Type Questions (Answer Any Two out of Four)

- What is Operation planning and Control? Explain its functions and also compare operation planning and control activities in manufacturing sector and service sector
- What is aggregate planning? What are the costs associated in aggregate planning? What are the factors affecting aggregate Planning? Explain.
- Q5 (a) Using exponential smoothing technique, (where  $\alpha$ =0.8) Find sales forecast (16) for the year 2010

Year	2001	2002	2003	2004	2005	2006	2007	2008	2009
Sales	18	22	26	32	35	38	40	42	45
(units)					4. 12	107			

(b) For the following problem determine the priority of processing of different jobs based on cost over time rule. Given that the cost per delay is Rs.15/-

Job	1	2	3	4	5	6
Processing Time (in days)	10	15	5	25	20	12
Arrival time (in days)	90	105	95	120	100	125
Due date (in days)	180	195	170	230	125	226

- Q6 (a) Write short notes on qualitative methods of forecasting with giving (16) advantages and disadvantages.
  - (b) Write short on Materials Requirement Planning

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Course: MBA

Sub\_Code: 18MBA303D

3<sup>rd</sup> Semester Regular/Back Examination: 2022-23

SUBJECT: Operations Strategy BRANCH(S): BA,GM,MBA,RM

Time: 3 Hour Max Marks: 100 Q.Code: L497

Answer Question No.1 (Part-1) which is compulsory, any eight from Part-II and any two from Part-III.

The figures in the right hand margin indicate marks.

#### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What do mean by 'sustainable competitive advantage' (SCA).
- **b)** What is product and service flexibility?
- c) What do you mean by variety focus.
- d) What is 3BL?
- e) What is transaction cost economics?
- f) What do you mean by BPR.
- g) What is capacity strategy?
- h) Define six-sigma.
- i) What is "offshoring" in global operations strategy?
- j) Name at least four factors influencing location in facilities strategy.

#### Part-II

- a) Explain the way the excellence in operations contributes towards strategic success.
- b) Explain how the requirements of the market influence operations strategy?
- c) What are the stages of Prof. Terry Hill's frame work for operation strategy?
- d) How can operations performance 'make or break' an organization?
- e) What are order winning competitive factors? Explain briefly.
- f) Discuss the different factors influencing the overall level of capacity.
- g) What do you mean by capacity lagging strategy.
- h) What is process technology strategy.
- i) How outsourced supply may affect an operations performance objectives?
- j) What are supply chain risks and how it can be managed?
- k) What process steps do companies use to develop products and services?
- I) What do you mean by economies of scale and diseconomies of scale?

# Part-III Only Long Answer Type Questions (Answer Any Two out of Four)

Q3	What are the different stages of operations strategy process? Explain the activities in each stage.	(16)
Q4	Discuss the five generic performance objectives in detail.	(16)
Q5	Discuss the main stages of product and service development and its strategic importance in detail.	(16)
Q6	Write a note on the following in context of operations strategy:  i) TQM	(16)

ii) Lean operations