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**BIJU PATNAIK INSTITUTE OF INFORMATION TECHNOLOGY  
& MANAGEMENT STUDIES, BHUBANESWAR**

**Semester : 8<sup>th</sup> Sem. IMBA**  
**Batch : 2022-27**  
**Subject : Manpower Planning**  
**Subject Code : 16IMN801C**

**Date : 09.02.2026**  
**Class Test : I**  
**Duration : 1 Hr.**  
**Full Marks : 30**

**Section- A**

- 1. Answer any four out of following questions. [4 x 2 = 8]**
- a) Write two major objectives of manpower planning. [CO1]
  - b) Distinguish between projection and forecasting. [CO1]
  - c) Why is study of manpower planning significant? [CO1]
  - d) Distinguish between training and development. [CO1]
  - e) Write two recent trends in employee hiring process. Outline HRP process. [CO2]

**Section-B**

- 2. Answer any two questions out of following [2 x 6= 12]**
- a) Why is control and evaluation important in manpower planning? How it is done? [CO1]
  - b) What are the problems associated with manpower planning and how can these problems be remedied? [CO2]
  - c) How do Artificial Intelligence and Robotics Process Automation impact manpower planning? [CO2]

**Section-C**

- 3. Answer any one out of following questions. [1 x 10= 10]**
- a) Is employee hiring the only solution to manage human resource imbalances or workforce gaps? If yes, justify your answer; if not, critically examine the other HR programs that can be used to address HR imbalances. [CO2]
  - b) Explain the concept of micro-level and macro-level manpower planning with suitable examples. [CO2]

*All the Best*

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**Semester : 8<sup>th</sup> Sem. IMBA**  
**Batch : 2022-27**  
**Subject : Employee Relations**  
**Subject Code : 16IMN802C**

**Date : 10.02.2026**  
**Class Test : I**  
**Duration : 1 Hr.**  
**Full Marks : 30**

**Section- A**

- 1. Answer any four out of following questions. [4 x 2 = 8]**
- a) Who are the different parties to Industrial Relations? [CO1]
  - b) Mention any two characteristics of Industrial Relations [CO2]
  - c) Why do workers join Trade Union? [CO3]
  - d) Name the two dominant aspects of employee relations. [CO1]
  - e) Differentiate lockout from strike. [CO1]

**Section-B**

- 2. Answer any two questions out of following [2 x 6= 12]**
- a) What does “Psychological Contract” signify? [CO1]
  - b) “Communication and trust are the two most important components of ERM.” Justify. [CO2]
  - c) Explain the different approaches of IR. [CO2]

**Section-C**

- 3. Answer any one out of following questions. [1 x 10= 10]**
- a) In the present IR scenario, what, according to you, are the necessary conditions for a healthy industrial relations climate? [CO2]
  - b) Do you think Trade Unions are necessary for employees? Critically analyze the purpose, functions and methods of operations of trade unions in India. [CO3]

*All the Best*

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**Semester : 8<sup>th</sup> Sem. IMBA**

**Batch : 2022-27**

**Subject : Compensation and Benefit Management**

**Subject Code : 16IMN803C**

**Date : 11.02.2026**

**Class Test : I**

**Duration : 1 Hr.**

**Full Marks : 30**

**Section- A**

- 1. Answer any four out of following questions. [4 x 2 = 8]**
- a) What is Compensation Management. [CO1]
  - b) Explain 3Ps concept of compensation. [CO1]
  - c) What do you understand by indirect compensation? [CO1]
  - d) What is Deferred pay? [CO1]
  - e) What is PBR? [CO1]

**Section-B**

- 2. Answer any two questions out of following [2 x 6= 12]**
- a) How Compensation Management plays a decisive role in employee retention? [CO1]
  - b) Discuss the importance of compensation policies? [CO1]
  - c) Explain the Dimensions of compensation? [CO1]

**Section-C**

- 3. Answer any one out of following questions. [1 x 10= 10]**
- a) Discuss the Compensation management process. [CO2]
  - b) Elaborate various types of compensations an organization can offer to employees in exchange of their services? [CO2]

*All the Best*