



**BIJU PATNAIK INSTITUTE OF INFORMATION TECHNOLOGY  
& MANAGEMENT STUDIES, BHUBANESWAR**

**Semester : 9<sup>th</sup> Sem. IMBA**  
**Batch : 2021-26**  
**Subject : Performance Management System**  
**Subject Code : 16IMN901C**

**Date : 08.11.2025**  
**Class Test : II**  
**Duration : 1 Hr.**  
**Full Marks : 30**

**Section- A**

- 1. Answer any four out of following questions. [4 x 2 = 8]**
- a) Explain the concept of Performance Coaching. [CO1]
  - b) What is performance counselling? [CO1]
  - c) What is ***“Do only what you get paid for”*** syndrome? [CO1]
  - d) A successful performance management system promotes a healthy feedback culture Explain. [CO4]
  - e) How collaborative learning induce better perform management? CO4

**Section-B**

- 2. Answer any two questions out of following [2 x 6= 12]**
- a) The implementation of Balance Score Card for performance measurement [CO3]
  - b) Highlight the implication of performance management in service sector. [CO2]
  - c) Explain EFQM model for measuring organizational performance. [CO1]

**Section-C**

- 3. Answer any one out of following questions. [1 x 10= 10]**
- a) Explain the various strategies for improving performance. [CO4]
  - b) Give a complete description on the performance counseling process. [CO3]

*All the Best*



**BIJU PATNAIK INSTITUTE OF INFORMATION TECHNOLOGY  
& MANAGEMENT STUDIES, BHUBANESWAR**

**Semester : 9<sup>th</sup> Sem. IMBA  
Batch : 2021-26  
Subject : Team Dynamics at Work  
Subject Code : 16IMN902C**

**Date : 07.11.2025  
Class Test : II  
Duration : 1 Hr.  
Full Marks : 30**

**Section- A**

- 1. Answer any four out of following questions. [4 x 2 = 8]**
- a) Define 'conflict resolution' in a team context. [CO4]
  - b) What is 'power' in the context of team dynamics? [CO3]
  - c) Do you prefer face-to-face meetings or digital communication for team collaboration, and why? [CO3]
  - d) What is 'referent power'? [CO3]
  - e) Mention two methods to improve team collaboration. [CO3]

**Section-B**

- 2. Answer any two questions out of following [2 x 6= 12]**
- a) Explain the role of decision-making in team dynamics, and how consensus can be achieved. [CO4]
  - b) Describe the steps involved in resolving conflicts within a team. Provide examples. [CO4]
  - c) What are some common challenges faced by teams in the workplace, and how can these challenges be overcome? [CO4]

**Section-C**

- 3. Answer any one out of following questions. [1 x 10= 10]**
- a) Evaluate the importance of leadership styles in managing team dynamics. Discuss different leadership styles (e.g., autocratic, democratic, transformational) and their impact on team performance. [CO3]
  - b) Analyze the role of social influence in shaping a team's culture and behavior. Discuss the types of social influence (e.g., conformity, compliance, obedience) and provide real-life examples of how they manifest in teams. [CO3]



**BIJU PATNAIK INSTITUTE OF INFORMATION TECHNOLOGY  
& MANAGEMENT STUDIES, BHUBANESWAR**

**Semester : 9<sup>th</sup> Sem. IMBA  
Batch : 2021-26  
Subject : Strategic HRM  
Subject Code : 16IMN903C**

**Date : 06.11.2025  
Class Test : II  
Duration : 1 Hr.  
Full Marks : 30**

**Section- A**

- 1. Answer any four out of following questions. [4 x 2 = 8]**
- a) Define Repatriation? [CO1]
  - b) What are the main components of HPWPs in organization? [CO2]
  - c) How is ethnocentric different from polycentric? [CO3]
  - d) State two ways HR can improve workforce utilization. [CO3]
  - e) Define global HRM. [CO1]

**Section-B**

- 2. Answer any two questions out of following [2 x 6= 12]**
- a) Distinguish between domestic HRM and international HRM. [CO2]
  - b) Define Strategic Performance Management. Explain its process in detail. [CO2]
  - c) Discuss the Integrated Human Resource System Model and its components. [CO3]

**Section-C**

- 3. Answer any one out of following questions. [1 x 10= 10]**
- a) Discuss the strategic importance of training and development in modern organizations. How can HR strategies ensure that training programs are aligned with organizational goals and employee career growth? Provide real-world examples. [CO3]
  - b) Explain the key components of HPWP and how they create a high-performance culture. [CO3]