Course: IMBA

Sub\_Code: 16IMN401

4<sup>th</sup> Semester Regular/Back Examination: 2024-25 SUBJECT: Organizational Behaviour

05/2025-2

BRANCH(S): IMBA Time: 3 Hours Max Marks: 100 Q.Code: S061

Answer Question No.1 (Part-I) which is compulsory, any eight from Part-II and any two from Part-III.

The figures in the right-hand margin indicate marks.

### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What is the scope of Organisational Behaviour?
- b) Differentiate between behaviour and attitude.
- c) What do you mean by Personality-job fit theory?
- d) What is the role of values in shaping behaviour?
- e) Define perception with an example.
- f) State the two-factor theory of motivation.
- g) What do you mean by group dynamics?
- h) What is the difference between groups and teams?
- i) Name any two approaches to managing organisational change.
- j) Define learning organisations in the context of OB.

#### Part-II

Q2 Only Focused-Short Answer Type Questions- (Answer Any Eight out of Twelve)

- a) Differentiate between cognitive and behaviouristic theoretical frameworks in OB.
- b) Explain the ABC model of attitude with an example.
- c) What are the Big Five dimensions of personality?
- d) Explain the process of perception with an example from the workplace.
- e) What are perceptual errors? Explain with examples.
- f) Explain the difference between intrinsic and extrinsic motivation.
- g) Explain Vroom's Expectancy theory with an example.
- h) What are the five stages in the model of group development?
- i) What is team cohesion? Why is it important?
- j) Describe the role of team building in enhancing team effectiveness.
- k) Outline Kurt Lewin's three-step model of organisational change with an example.
- Define organisational culture. Why is it essential for change implementation?

	Only Long Answer Type Questions (Answer Any Two out of Four)	(16 x 2)
Q3	Critically examine the evolution of organisational behaviour and explain the major models of OB with examples.	(16)
Q4	Explain the Myers-Briggs Type Indicator (MBTI) in detail. Discuss its dimensions and personality types with examples. How can the MBTI be used in making organisational decisions?	(16)
Q5	Discuss the significance of group behaviour and team dynamics in organisational performance. How can effective team building be ensured?	(16)
Q6	Define organisational change. Explain the different approaches for managing change and	(16)

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Course: IMBA

Sub Code: 16IMN402

4th Semester Regular Examination: 2024-25 SUBJECT: Marketing Management-I BRANCH(S): IMBA

5/2025-2

Time: 3 Hours Max Marks: 100 Q.Code: S108

Answer Question No.1 (Part-1) which is compulsory, any eight from Part-II and any two from Part-III.

The figures in the right-hand margin indicate marks.

#### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What is marketing environment?
- b) What is target marketing?
- c) Define all the components present in Marketing Mix.
- d) Explain the different levels of product?
- e) What do you mean by psychographic segmentation?
- f) What is Sales Promotion?
- g) Why do conflicts occur in a distribution system?
- h) Differentiate between Selling and Marketing.
- i) What are the prerequisites of successful salesmanship?
- j) What is the rationale behind Green Marketing?

#### Part-II

Q2 Only Focused-Short Answer Type Questions- (Answer Any Eight out of Twelve)

- a) Write a short note on: 'Evolution of Marketing in modern era'.
- b) Analyze and discuss the various attributes of macro & micro marketing environments that affect the business dynamics in India.
- c) What are the main reasons for New Product failure?
- d) Discuss the process of Personal Selling.
- e) What are the different types of advertising? Cite examples.
- f) A leading two-wheeler automobile manufacturer is planning to launch a sport bike in the Indian market. Explain the steps the company needs to follow to prepare the marketing strategy.
- g) What is Marketing Myopia? Explain in detail.
- h) As a marketing manager, propose and formulate STP strategy for high end microwave oven.
- i) Discuss the process of Marketing Information System (MIS) and its components.
- j) Discuss the New product Development Process in detail.

- **k)** Discuss the consumer decision making process with special emphasis on consumers' post purchase dissonance.
- I) Several competing philosophies such as the Selling concept, Production concept, and Product concept exist. How are these different from one another?

	Part-III	
	Only Long Answer Type Questions (Answer Any Two out of Four)	(16 x 2)
Q3	Elaborate the different stages of Product Life Cycle (PLC) and discuss the strategies needed in each stage by giving suitable example.	(16)
Q4	Discuss the scope and relevance of the concept of market segmentation. Will the scope change with the opening of Indian economy? As a marketing manager, propose and formulate STP strategy for home fitness kit targeted at women. Discuss the base for your strategy.	(16)
Q5	What are the objectives of 'Pricing'? Discuss the strategies and steps companies undertake to fix the final price. Also briefly mention how companies react to price changes by competitors.	(16)
Q6	How do changes in socio-cultural forces affect businesses? Do some industries get affected more easily than others due to changes in socio-cultural factors? Discuss the regulatory framework and its effect on multinational companies for doing business in	(16)

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Course: IMBA

Sub\_Code: 16IMN403

4th Semester Regular/Back Examination: 2024-25

15/2025-2

SUBJECT: Company Law BRANCH(S): IMBA Time: 3 Hours

Max Marks: 100 Q.Code: S143

Answer Question No.1 (Part-I) which is compulsory, any eight from Part-II and any two from Part-III.

The figures in the right hand margin indicate marks.

#### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What is a listed company?
- b) What is a one person company?
- c) Which companies are exempted of writing 'Limited' to their names?
- d) What do you mean by 'Association not for profit'?
- e) When can a company commence its business?
- f) What is a statutory company? Give two examples.
- g) What do you mean by 'ultra vires' acts by a company? Explain with example.
- h) What documents do you refer to when we say the constitution of a company?
- i) What do you mean by doctrine of indoor management?
- j) What is sweat equity?

#### Part-II

Q2 Only Focused-Short Answer Type Questions- (Answer Any Eight out of Twelve)

- a) Discuss the procedure involved in obtaining 'certificate of incorporation' by a company.
- b) Discuss the judicial decisions when the corporate veil can be lifted.
- c) Can a company change its name after it is incorporated? If yes, discuss its process.
- d) What are the contents of a Memorandum of Association of a company? Describe.
- e) What is a prospectus? Discuss its characteristics.
- f) Who can be a Director of a company? What are his powers?
- g) Explain the different types of Share Capital of a company.
- h) Define Resolution and mention different kinds of resolutions.
- i) What is a quorum? Discuss the rules regarding a quorum.
- j) What is a statutory meeting? Is it compulsory for all companies to convene such Meetings?
- k) What are the disqualifications of a director?
- I) Explain when a company be wound up voluntarily.

	Only Long Answer Type Questions (Answer Any Two out of Four)	(16 x 2)
Q3	State the different modes of appointment of Directors of a public company.	(16)
Q4	What is an annual general meeting? What are the rules regarding notice and holding of AGM of a company?	(16)
Q5	What is a company? Discuss the salient features of a company.	(16)
Q6	Discuss the different modes of winding up a company.	(16)

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Course: IMBA

Sub\_Code: 16IMN404

4th Semester Regular/Back Examination: 2024-25

05/2025--

SUBJECT: ENTREPRENEURSHIP AND SMALL BUSINESS MANAGEMENT

BRANCH(S): IMBA

Time: 3 Hours Max Marks: 100

Q.Code: S192

Answer Question No.1 (Part-1) which is compulsory, any eight from Part-II and any two from Part-III.

The figures in the right-hand margin indicate marks.

#### Part-I

## Q1 Answer the following questions:

 $(2 \times 10)$ 

- a) What is the full form of FSSAI?
- b) Who is an intrapreneur?
- c) What are entrepreneurial development programmes?
- d) What do you understand by working capital cycle?
- e) Who is a drone entrepreneur?
- f) What is market segmentation?
- g) What do you mean by feasibility study?
- h) What is zero defect and zero effect?
- i) What is net working capital?
- j) What do you mean by startup cycle?

#### Part-II

## Q2 Only Focused-Short Answer Type Questions- (Answer Any Eight out of Twelve)

- a) Explain the six differences between a manager and an entrepreneur?
- b) What are the various components of project cost? Explain with suitable examples.
- c) Explain the role of District Industries Centre in entrepreneurship development.
- d) What are the various skills needed to be an entrepreneur?
- e) Explain the six differences between an entrepreneur and a businessman.
- f) Explain the role of financial institutions in project financing?
- g) What do you mean by quality management plan in project management?
- h) What are the various pros and cons of entrepreneur as a career?
- i) What are the various techniques used in simulation of a project?
- j) What are various factors to be considered for selecting the location for a business?
- k) What are the various laws an entrepreneur should know before starting a business?
- I) What are the various factors affecting the growth of entrepreneurial business?

	Only Long Answer Type Questions (Answer Any Two out of Four)	(16 x 2)
Q3	Explain the various marketing problems of micro, small, and medium enterprises in India. Explain each point in detail with suitable examples.	(16)
Q4	What do you mean by 'Entrepreneurship'? Explain the various types of entrepreneurs available in India.	(16)
Q5	What are the stages of a product life cycle? Explain each stage with suitable Indian examples.	(16)
Q6	What are the biggest financial challenges facing new entrepreneurs today? What is the various support available in India to overcome these obstacles?	(16)

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Course: IMBA

Sub Code: 16IMN405

4th Semester Regular/Back Examination: 2024-25

05/2025-2

SUBJECT: Management Accounting BRANCH: IMBA

Time: 3 Hours Max Marks: 100 Q.Code: S218

Answer Question No.1 (Part-I) which is compulsory, any eight from Part-II and any two

from Part-III.

The figures in the right hand margin indicate marks.

#### Part-I

Q1 Answer the following questions:

 $(2 \times 10)$ 

 $(6 \times 8)$ 

- a) Mention two differences between cost and management accounting.
- b) What are the main elements of cost?
- c) What is a cost sheet?
- d) What is absorption of overhead?
- e) What is contract costing?
- f) What is marginal costing?
- g) What is a flexible budget?
- h) Mention two advantages of budgeting.
- i) Define standard costing.
- j) Name two limitations of standard costing.

## Part-II

Q2 Only Focused-Short Answer Type Questions- (Answer Any Eight out of Twelve)

- a) Explain the importance of management accounting in decision-making.
- b) What is material control? Describe two techniques of material control.
- c) Discuss any two methods of pricing material issues with examples.
- d) Write a short note on the difference between direct and indirect cost.
- e) Define labor turnover. Discuss two reasons for high labor turnover.
- f) Explain the treatment of overtime wages in cost accounting.
- g) What is process costing? Briefly explain its applicability.
- Write a short note on marginal costing and explain its relevance in decision making.
- i) Define cost control and explain its significance in manufacturing firms.
- j) What is zero base budgeting? How does it differ from traditional budgeting?
- k) Discuss the process of preparing a flexible budget.
- I) Explain material variance and labor variance with examples.

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	Only Long Answer Type Questions (Answer Any Two out of Four)	(16 x 2)
Q3	Discuss the various methods of pricing material issues and explain their impact on cost determination with suitable examples.	(16)
Q4	Explain the classification of overheads and the procedure for absorption of overheads. How are under and over absorptions treated?	(16)
Q5	Define budgeting and budgetary control. Discuss the advantages and limitations of using budgets in managerial planning and control.	(16)
Q6	Explain the significance of the Funds Flow Statement and Cash Flow Statement in financial analysis. How do these statements help stakeholders in making informed decisions?	(16)